

Corporate Profile

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| Company name | CAR Link Ltd. |
| Establishment | 2000 |
| Director | The President and Representative Director Susumu Oki Representative director vice president Takeo Shintani Director Takahiro Samukawa Corporate officer Katsunori Horikoshi Corporate officer Naotaka Hirota Auditor Noriyuki Shidara |
| Activities | FC "Own car plaza CAR Link" business Consulting business New car sales industry Used car purchase sales industry Damage insurance and life insurance factorage |
| The capital | 245,739,750 yen |
| Number of employees | 80 people (at the time of that contains 15 part-time job people, January 1, 2011) |
| Headquarters | 〒104-0061 The eighth floor Kyodo building 1-20-14 Ginza Chuo-ku Tokyo TEL:03-3538-2490 FAX:03-6893-3369 |
| I d e a | Let's offer "Safety", "Consent", and "Convenience". Let's make the plaza where thanks and impression overflow. Let's polish the mind and the technique and become a group that grows up. |

● Greeting

CAR Link Ltd. that managed I own car plaza CAR Link headquarters started up the new car shop in the subdealer form from the consulting business field in 2003. Afterwards, the major purchase specialty store chain seceded, F Link with which the purchase specialty store was developed by an original brand was purchased, the business management was advanced, and it came.

The business model of "Car consignment sales" that was able to achieve fast profits in 2006 was established, and the FC chain "Own car plaza CAR Link" was started with the enterprises such as the car maintenance industries of nationwide various places, car dealers, the used car dealership, and gas stations.

In becoming of market circumstances that surround the car industry every year the severity because of the influences of the expansions of transportation etc. other than a decrease in the driver population and the private car, the mistake is not found. The inside and CAR Link chain of this severe market circumstances steadily aim at the improving one's physical condition, and keep improving the direct-management shop, the member store, and the achievement. If it is possible to pay attention, I am very happy by all means.



The President and Representative Director
Susumu Oki

● Activities

Franchise headquarters management business

◎ Content of franchise headquarters management business

- Development of business knowhow of "Own car plaza CAR Link"
- Opening support, management service, and personnel training in "Own car plaza CAR Link" joining shop
- Management of various training and providing with headquarters service



M&A business

◎ M&A work contents

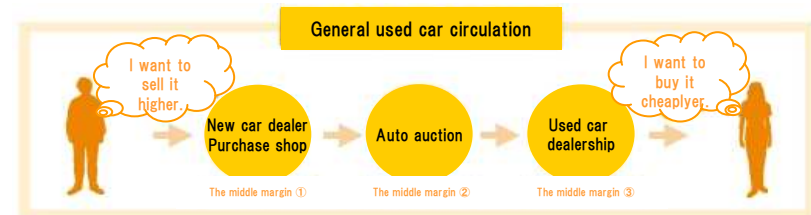
- M&A mediation
- Business reproduction support
- Funding support

Management consulting business

◎ Content of management consulting business

- Management strategy decision
- Mid-term management plan decision
- Marketing strategy decision
- Senior management promotion
- Personnel system construction
- Organization climate diagnosis and activation

● CAR Link "Selling on consignment basis"

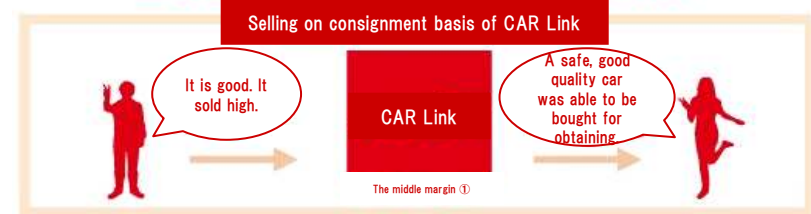


The most profitable dealings are user's direct dealings.

However,

dealings of the car are difficult like the assessment, the value putting, and the price negotiation and the document procedure, etc. of finding the purchaser.

CAR Link solves the all by selling on consignment basis. It is realized that the customer wants to sell it higher.



Selling it for the consumer is a mechanism to be profitable ..purchase... selling on consignment basis of CAR Link. 70% of the customer sold off by selling on consignment basis feels that 91% of the customer bought by selling on consignment basis gained 100,000 yen or more.

● CAR Link store list (Red-letter is a direct-management shop.)

At the time of March, 2011

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| Hokkaido Hakodate Mihara Ashibetsu Kushiro Sapporo Shinkawa Obihiro Asahikawa Nagayama Sapporo Onangodori (The opening is being prepared.) Aomori Nanayouru ike Akita Oga Miyagi Izumibypass Fukushima Iwaki Guruma Maebashisouja Ibaraki Hitachinakatakaba | Saitama Ago Tokorozawaminami Sugito Tokyo R254 Nerimakitamachi Itabashishimura Kouenji Adachi chuuo Edogawa Kanpachikinuta Nerimachuuo Hachiojijikitano Kanagawa Tamaikuta Kawasaki 1246 Chiba Tateyama Yachimata Kashiwashounan | Yamanashi Minamikoufu Kawaguchiko Nagano Shiojirikouendori Komagane Ips Komagane Kitamachi Nigata Agano Gosen Nigatanishi Inarimachi Toyama Takaokahirokoushi Nagaresugiiinter Toyamakakeo Fukui FukuiBJtown | Shizuoka Hamamatsuwada Fujieda Shimizu minato Numadu (The opening is being prepared.) Aichi Owariasahi Meitouhei wagaoka Nagoyatsurumai Handashouwa Handasumi yoshi Kasugichuuo Kasuganishi Kouzouji Shouwaichinomiya Mie Woodbel Imikumo Tsubaypass Woodbel Ihanaoka Yokkaichi kuwa | Shiga Kougaminakuchi Kusatsu Higashiomiyoukai chi Nagahamasone Omi hachiman Osaka Sayamakumino ki Kishiwadharuki Nara Tomigaoka Naratenni Wakayama Tanabeuenoyama Hashimotominami Wakayamabigwa hamae Hyogo Inami Sumoto Aeonono Okayama Okayamaoae Higashio kayama | Hiroshima Fukuyamakita Fukuyama Hiroshimaozou Hiroshimaitsuikai chi Kurekita Shimane Matsueminiami Ehime Shikokuchuuuo Matsuyamachuuo Yamauchi sekiyusai jou Kinuyama Fukuoka Imajuku Oomutatendou Kumamoto Kajima Okinawa Agarithama Korokubypass Ishigaki |
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